Health Services Committee

Rock Haven	<u>Page</u> 1
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CHARTER ROCK HAVEN

2025

INTRODUCTION

Rock Haven is a 128-bed skilled nursing facility located in Rock County. We are proud to accept various payment options, including Medicare, Medicare Advantage, Medicaid, private insurance, and private pay. Whether you or your loved one requires short-term rehabilitation or long-term care, Rock Haven provides compassionate and professional services tailored to individual needs. Our dedicated staff is committed to ensuring our residents' comfort, safety, and well-being. Rock Haven is the ideal choice for you and your family if you are a Rock County resident seeking quality care in a skilled nursing facility.

ROCK HAVEN SERVICES

At Rock Haven, our dedicated staff is committed to providing comprehensive care for residents with diverse health needs and acute illnesses necessitating skilled medical and nursing intervention. Our services encompass IV therapy, feeding tubes, tracheotomy care, dialysis (off-site), oxygen therapy, wound care, and Physical, Occupational, and Speech therapy. In addition to these medical interventions, our compassionate team also serves to the needs of residents with dementia, including Alzheimer's type, chronic mental illness, and developmental disabilities. We strive to ensure the well-being and comfort of residents by delivering person-centered care and support.

REGULATORY OVERSIGHT

Wisconsin Administrative Code, Chapter HFS 132, and the CMS Requirements of Participation for nursing homes (Federal regulations) direct the quality of care, life and safety provided in the long-term care setting. In addition, key quality metrics and resources for long-term care, including the CMS Quality Measure Reports and the Nursing Home Quality Initiative, are available to guide care improvement activities. Rock Haven is a member of LeadingAge Wisconsin, a statewide membership association that provides tools and resources to assist nonprofit aging service professionals.

ADMINISTRATION

The Senior Management Team includes the Nursing Home Administrator, Director of Nursing, Financial Office Manager, Materials/Environmental Services Manager, Food Service Manager, Facilities Supervisor, and Recreational Therapy Director. As a team, we are committed to reducing Rock Haven's reliance on the county tax levy by managing to enable us to use resources efficiently and effectively to attain or maintain each resident's highest practicable physical, mental, and psychosocial well-being.

The Facility is also committed to Quality Assurance Performance Improvement (QAPI) and will continue to utilize the QAPI program to improve care and services at Rock Haven. The QAPI process includes reviewing, collecting, and analyzing data and information daily, monthly, quarterly, and annually to detect trends, including adverse events. A QAPI meeting is held quarterly to address areas of improvement throughout the Facility. The Nursing Home Administrator, Director of Nursing, Infection Control Nurse, and Medical Director must attend.

NURSING SERVICES

The nursing department provides comprehensive clinical care to the 128 residents who reside at Rock Haven. The primary function of the nursing section is to provide a patient-centered approach to medical, physical, and spiritual support. Multiple programs are in place to facilitate this: Nutrition- at- Risk, Wound Care, Fall, Hydration, and Infection Control.

The nursing section's Education Nurse ensures clinical competencies in complex nursing techniques such as IV therapy, tracheotomy care, feeding tubes, peritoneal dialysis, wound care, rehabilitative techniques, and dementia and chronic mental illness.

The nursing section staff identifies and addresses quality issues, implements corrective action plans, and validates effectiveness through Quality Assurance audits. Staff also uses Quality Measure reports and other data sources to direct and inform quality assurance activities through QAPI.

At Rock Haven, we take a collaborative interdisciplinary team (IDT) approach to providing care for our residents. This team, which includes nursing, dietary, activities, and social services staff, is integral to our mission. Their input and solutions are valued and contribute to providing quality of life and safety in a person-centered way. The IDT also works closely with area Hospice providers to deliver comprehensive, compassionate end-of-life care. The nursing department coordinates interdisciplinary assessments and person-centered care planning, ensuring the team's efforts are aligned and effective.

THERAPY SERVICES

Rock Haven's Therapy department is contracted through Powerback Rehabilitation and is comprised of Physical, Occupational, and Speech Therapy Services. Therapy services are available seven days per week as clinically needed and for inpatient (new admissions and long-term residents) and outpatient services. These services are provided throughout the facility as appropriate for each resident's person-centered plan of care. A therapy gym is available for inpatient and outpatient. The large gym offers private treatment rooms, exercise equipment, parallel bars, practice stairs, high/low mats, worktables, and access to a wide variety of adaptive equipment and durable medical equipment to meet resident needs.

The therapy staff consists of a Program Director, one full-time Physical Therapist, two full-time Physical Therapy Assistants, one full-time Speech Therapist, one full-time Occupational Therapist, and one full-time Certified Occupational Therapy Assistant. Each therapist's individual clinical expertise and unique experience offer comprehensive rehab services designed to address each resident's cardiopulmonary, musculoskeletal, neuromuscular, cognitive, communication, swallowing, and functional performance needs.

Therapy staff work closely with the interdisciplinary team members throughout the facility and regularly attend facility-scheduled meetings. Therapy services offered at Rock Haven support an innovative, dynamic culture where ethical and compassionate people work together to achieve clinical excellence.

RECREATIONAL THERAPY

The Recreational Therapy department provides person-centered activities related to significant and fine motor skills, arts, crafts, exercise, music, pet therapy, religious events, cooking events, and intergenerational programming. Five groups from area daycares and schools support Rock Haven's intergenerational programming. All Activity Therapy Assistants (ATA) are Certified Nursing Assistants (CNA) and are also certified Dementia Generalists; therefore, Rock Haven is recognized by the State as a Music and Memories facility.

The recreational therapy section staff also manages volunteer recruitment, facility programming, resident council, beauty shop, Aviary and a facility canteen.

FINANCE DEPARTMENT

The Finance department manages billing and accounting services. Billing services include billing Medicare A and B, Medicaid, Private Pay, and insurance claims. Other billing services include verification of benefits for Medicare B, assisting residents and families to maintain eligibility for Medical Assistance, and filing Notification of Death with Medicaid. Accounting services include

providing cashier services, including managing resident trust accounts, managing accounts payable, receipts and deposits, post receivables including cash, reconciling account receivable and cash accounts, preparing line-item transfers and journal entry corrections, reconciling fixed assets to record additions/deletions, and assist in developing the annual budget.

The Finance section staff also prepares, compiles, and submits month-end reports, including quarterly resident trust account statements and annual reports to Medicaid and Medicare.

FOOD SERVICE DEPARTMENT

Rock Haven's Food Service department uses a conventional cook/serve method of food preparation. Food service staff plate meals based on the individual preferences of each resident. Residents also have meal choices at the point of service. Snacks and additional supplements are always available to residents upon request.

Food is received weekly and appropriately stored under refrigeration, freezer, or temperate dry storage. Menu items prepared include entrees of protein, carbohydrates, and seasonal fruit and vegetables. Popular menu items include meat, poultry, fish, casseroles, and hot and cold sandwiches. A four-week non-selective menu with alternate food choices is used. Menus change quarterly to coordinate with seasonal foods and appetites. All menus are approved by a Registered Dietician (RD). The RD is responsible for the nutritional assessments of all residents and assesses the nutritional status and preferences upon admission, quarterly, and with changes in resident condition.

All food preparation and service use safe and sanitary food handling practices.

ENVIRONMENTAL SERVICES/ MATERIALS DEPARTMENT

Environmental services and materials staff work closely with nursing, admissions, purchasing, therapy department, maintenance, social services, and food service to ensure that all supply and sanitation needs are promptly met.

The environmental services and materials department ensures a safe, clean, comfortable, and homelike environment for all residents by maintaining facility-wide cleaning and standardizing processes. Staff manages durable medical equipment (DME), including wheelchairs, lift slings, suction machines, tube feeding pumps, t-pumps, wheelchair cushions, pillows, mattresses, bed extension sets, pivot assist bars, shower chairs, bedside commodes, and isolation hampers.

Staff participate in facility Quality Assurance Performance Improvement (QAPI) activities. They evaluate, review, and monitor environmental services and materials department operations to improve processes and quality.

FACILITIES MANAGEMENT - MAINTENANCE

Facilities Management maintains the buildings, grounds, and vehicles to create a pleasant and comfortable physical environment necessary for high-quality resident care and safety. Staff is responsible for maintenance services throughout Rock Haven. Maintenance services include keeping spaces, structures, and infrastructure in proper operating condition in a routine, scheduled, or anticipated fashion to prevent failure and degradation.

Facilities maintenance includes general building repair and maintenance, routine interior and exterior painting, building life-safety and security alarm systems, HVAC, plumbing, electrical, lighting, backup generator, pest control, grounds care, sidewalks, and snow removal. Maintenance personnel also maintain and oversee medical waste removal, light bulb recycling, and pest control services.

Facilities Management is active in the facility Safety Committee and the County Safety Committee and strives to meet all applicable provisions of the Life Safety Code.

Rock Haven Personnel Summary

Classifications	2024 Budget	Current	2025 Budget Req	2025 Budget Rec
<u>Administration</u>				
Nursing Home Administrator	1.00	1.00		1.00
<u>Environmental Services</u>				
Environmental Services Tech	14.50	14.50		14.50
<u>Materials</u>				
Materials & Environmental Services Supervisor	1.00	1.00		1.00
Central Supply Tech	2.00	2.00		2.00
Administrative Professional I	1.00	1.00		1.00
Beautician	0.60	0.60		0.60
Food Services				
Food Service Supervisor	1.00	1.00		1.00
Registered Dietitian	0.80	0.80		0.80
Food Service Tech-Lead	3.00	3.00		3.00
Cook	5.40	5.40		5.40
Food Service Tech	9.40	9.40		9.40
Nursing Administration				
Staffing Coordinator-Nursing	1.50	1.50		1.50
Administrative Professional III	1.00	1.00		1.00
Unit Associate	2.00	2.00		2.00
Nursing Services				
Director of Nursing	1.00	1.00		1.00
Assistant Director of Nursing	1.00	1.00		1.00
Nursing Manager	2.00	2.00		2.00
Nursing Supervisor	4.20	4.50		4.50
Infection Preventionist	1.00	1.00		1.00
MDS Registered Nurse	2.00	2.00		2.00
Admissions Coordinator	1.00	1.00		1.00
Registered Nurse	18.60	17.60		17.60
Licensed Practical Nurse	10.80	11.50		11.50
Certified Nursing Assistant	77.30	77.30		77.30
<u>Program Services</u>				
Activity Supervisor	1.00	1.00		1.00

Rock Haven Personnel Summary

Total	177.70	177.70	0.00	177.70
Records Specialist	1.00	1.00		1.00
Account Specialist II	3.00	3.00		3.00
Business Supervisor	1.00	1.00		1.00
Accounting Services				0.00
Activity Therapy Assistant	6.60	6.60		6.60
Rock Haven Social Worker	1.00	1.00		1.00
Social Services Case Specialist	1.00	1.00		1.00

FINANCIAL SUMMARY

ROCK HAVEN

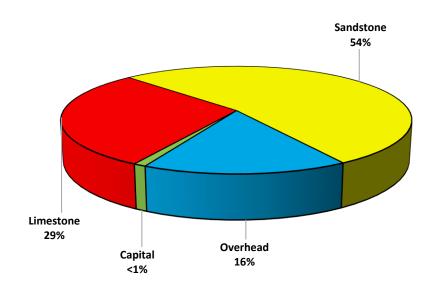
2025

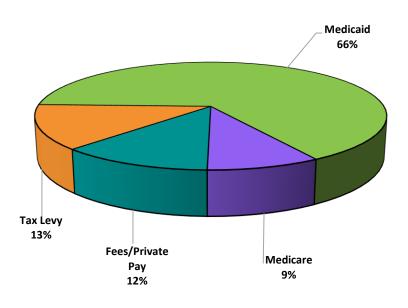
<u>REVENUES</u>	DEPARTMENT <u>REQUEST</u>	ADMINISTRATOR'S RECOMMENDATION
Federal/State	\$0	\$0
Intergovernmental	14,236,112	14,236,112
Contributions	2,200	2,200
Fund Balance Applied	0	0
Transfers In	46,079	46,079
Deferred Financing	0	0
Sales Tax	0	0
Fees/ Other	2,235,613	2,235,613
Total Revenues	\$16,520,004	\$16,520,004
	DEPARTMENT	ADMINISTRATOR'S
EXPENDITURES	REQUEST	RECOMMENDATION
Salaries	\$9,186,204	\$9,186,204
Fringe Benefits	4,938,623	4,938,623
Operational	4,803,265	4,795,065
Capital Outlay	199,603	199,603
Allocation of Services	(65,056)	(65,056)
Total Expenditures	\$19,062,639	\$19,054,439
PROPERTY TAX LEVY	\$2,542,635	\$2,534,435

2025 BUDGET ROCK HAVEN

EXPENDITURES BY PROGRAM

REVENUES BY SOURCE





ADMINISTRATOR'S COMMENTS ROCK HAVEN

2025

Budget Highlights

In 2024, the Ad Hoc Committee on the Future of Rock Haven and the Health Services Committee approved contracting with Health Dimensions Group for an operational, financial, and staffing analysis. The intent of this review is to provide recommendations for the County Board to consider to improve operations and the long-term financial stability of the nursing home. While this report will become publicly available for discussion concurrent with consideration of the 2025 budget, given the report's scope the County Board will likely want to continue to evaluate the recommendations holistically into 2025. The second year in a row of significant increases in the Medicaid reimbursement rate provides the County Board some time to consider long-term operational issues.

Revenue

- Rock Haven is a 128-bed skilled nursing facility. In prior years, it was common to budget for up to 124 of these beds to be filled every day. However, starting in 2023, due to difficulties hiring sufficient staff necessary to care for 120+ residents, the facility operates for a maximum capacity of 96, leaving one wing (or one-quarter of the facility) vacant. In 2024, occupancy has been hovering around 90 residents. Consequently, the 2025 budget is based on a daily average of 90 beds being filled.
- Rock Haven's revenue stream is dependent on the resident mix, which includes both census (number of beds filled) and payor source. Payor source has a substantial financial impact on Rock Haven:
 - Medical Assistance (Medicaid) is estimated in 2025 to reimburse care at a rate of \$505.26 per day, a substantial increase from the prior rate of \$338.63 per day that was budgeted in 2024. Medicaid revenue is budgeted at \$12,536,271 in 2025, a significant increase of \$3,758,267 or 42.8% as compared to the 2024 budget. The increased rate reflects the changes in the federal government reimbursement formula and the incorporation of Intergovernmental Transfer Program revenues into the daily Medicaid rate (see below). Given the recent change to the patient driven payment model (PDPM) for reimbursing care, Medicaid reimbursement rates going forward will fluctuate from year to year based on the number of Medicaid residents and resident acuity.

- Medicare is estimated to reimburse care at a rate of \$481.11 per day, a decrease of \$97.57 per day or 16.9% less than the prior year. Total Medicare revenue is budgeted at \$1,404,841, a decrease of \$180,419 or 11.4% compared to the 2024 budget. In past years, the Medicare rate was higher than the Medicaid rate.
- The Department has requested, and I am recommending, the private pay rate (for individuals paying for their own care) increase to \$385 per day, effective March 1, 2025, an increase over the current rate of \$340 that was effective in 2024. Total private pay revenue is budgeted at \$2,213,763, a decrease of \$8,147 or 0.4% as compared to the 2024 budget.
- The 2025 resident mix includes an average daily census of 90, a decrease of an average of 6 residents per day. This includes:
 - o 74 Medicaid, 6 less than the prior year.
 - o 8 Medicare, no change from the prior year.
 - o 8 private pay, no change from the prior year.
- The Intergovernmental Transfer Program, which has been in place for many years, is intended to help cover losses created by what have historically been lower reimbursement rates in the Medicaid program. The 2024 budget anticipated receiving \$1,402,900 from this source, which in the past was budgeted as a separate revenue source. However, beginning in April 2024, the State incorporated this payment into the daily Medicaid rates paid to nursing homes. This is partly responsible for the increase in Medicaid rates noted above. This change will increase the variability of Medicaid rates in future years contingent on the Medicaid census from the prior year.

From an accounting perspective, Rock Haven is considered a proprietary fund and has its own unrestricted net position, which is similar to a fund balance. As of December 31, 2023, Rock Haven's unrestricted net position was \$6,075,902.

Expenditures

- Because the 2025 budget does not anticipate filling an entire wing of the building, the budget also does not include any personnel costs for staffing this wing.
- Due to staffing challenges, Rock Haven continues to rely on contracted employment agency staff to fill shifts. These staff are significantly more expensive than County staff, because a portion of the hourly rate paid goes to the staffing agency. In 2025,

Rock Haven is budgeting \$823,750, an increase of \$443,750 or 116.8%, for agency staff. Based upon recent trends, this is a more realistic budget amount for 2025.

- As with any 24/7 operation, Rock Haven has for many years utilized staff overtime to help cover vacant shifts. Between 2017 and 2022, annual overtime has averaged nearly \$1.1 million. The 2025 budget includes a total of \$1,112,500 for overtime.
- The following capital purchase requests amounting to \$160,345 are recommended. They will be purchased with cash and depreciated in the Rock Haven operational budget over their useful life.
 - Ten bariatric beds (\$78,145). The residents being admitted are not fitting safely on a regular bed and the bariatric beds will prevent them from falling out of bed and injuring themselves.
 - O Six lifts and seven stands (\$59,700). These will replace the current lifts and stands. The new lifts and stands are needed due to the inability to get parts for the current lifts and stands. This is a safety hazard for the staff and residents if the proper equipment isn't available for moving the residents.
 - o Fifteen mattresses (\$10,000) The residents are needing larger size mattresses to accommodate their needs.
 - o Five floor scrubbers (\$12,500) The current floor scrubbers are leaking, and most are not usable.
 - o Additionally, the Facilities Management budget includes \$30,000 for upgrades to the Wander Guard system.

<u>Personnel</u>

• Rock Haven has no 2025 personnel requests.

Summary

• The recommended tax levy for Rock Haven is \$2,534,435, which is a decrease of \$1,520,249 or 37.5% from the prior year.

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ROCK COUNTY, WISCONSIN P02 - 2025 BUDGET REPORT

HS HEALTH SERVICES

02	KOOK	IIAVEN						2025	2025	County
Org	Key and	Description	2022	2023	2024	Actual As of	12/31/2024	Department	Admin	Board
	<u>Object</u>	t Code and Description	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	6/30/2024	Estimate	Request	Recommends	<u>Approved</u>
3250	ROCK	(HAVEN								
	Reven	ues:								
	4150	Sales Tax Revenue	0	102,200	0	0	0	0	0	0
	4410	Miscellaneous Fees	6,672	828	850	222	973	850	850	0
	4431	Private Pay	2,970,291	3,184,792	2,221,910	1,709,300	3,169,546	2,213,763	2,213,763	0
	4480	Rents & Commissions	5,716	899	1,000	542	1,135	1,000	1,000	0
	4500	Intergov Charges-Federal	9,442,967	13,008,039	11,891,164	4,873,220	9,670,698	14,236,112	14,236,112	0
	4640	Fund Balance	0	0	100,000	0	0	0	0	0
	4690	Misc General Revenue	95,853	22,909	20,000	9,624	17,275	20,000	20,000	0
	4700	Transfer In	0	0	50,086	0	50,086	46,079	46,079	0
		Total Revenues	12,521,499	16,319,667	14,285,010	6,592,908	12,909,713	16,517,804	16,517,804	0
	Expen	ditures:								
	6110	Productive Wages	5,838,737	7,524,385	7,983,307	3,358,851	6,764,694	8,065,539	8,065,539	0
	6111	Sick Leave Pay	343,211	133,699	0	0	0	0	0	0
	6112	Vacation Pay	423,902	147,208	0	0	0	0	0	0
	6113	Holiday Pay	287,402	110,941	0	0	0	0	0	0
	6114	Lump Sum Payouts	75,665	59,507	0	0	0	0	0	0
	6116	Other Wages	113,725	346,100	0	43,000	64,750	0	0	0
	6121	Overtime Wages-Productive	1,258,021	1,176,144	1,106,500	572,886	1,099,964	1,112,500	1,112,500	0
	6122	Overtime Wages-Comp	17,280	524	0	0	0	0	0	0
	6130	Per Diems	3,215	2,733	3,623	750	3,650	8,165	8,165	0
	6140	FICA	662,929	669,080	695,369	295,536	617,015	702,121	702,121	0
	6150	Retirement	527,960	546,170	626,041	246,408	559,312	636,630	636,630	0
	6160	Insurance Benefits	3,002,148	3,028,058	3,335,367	1,659,655	3,321,464	3,460,568	3,460,568	0
	6170	Other Compensation	115,951	124,781	130,820	58,249	130,820	130,820	130,820	0
	6190	Other Personal Services	5,494	6,138	9,113	2,268	8,813	8,484	8,484	0
	6210	Professional Services	509,511	578,816	683,284	259,885	686,255	553,606	553,606	0
	6213	Financial Services	8,798	14,600	9,238	0	15,364	16,141	16,141	0
	6216	Cleaning Services	79,089	80,008	88,000	36,427	82,500	90,000	90,000	0
	6217	Medical Services	1,087,394	1,400,261	1,048,750	780,973	1,563,960	1,541,790	1,541,790	0
	6221	Telephone Services	39,386	34,694	44,000	22,079	37,119	42,499	42,499	0
	6240	Repair & Maintenance Serv	46,679	0	0	0	0	0	0	0
	6242	Machinery & Equip R&M	3,673	0	0	0	0	0	0	0
	6245	Grounds Repair/Maint	3,413	0	0	0	0	0	0	0
	6246	Bldg Service Equip R&M	41,731	908	0	0	0	0	0	0
	6247	Building Repair & Maintenance	16,413	309	0	0	0	0	0	0
	6249	Sundry Repair & Maint	27,700	57,945	57,455	30,196	53,527	57,327	57,327	0
	6260	Human Services	0	2,753	10,000	966	2,900	10,000	10,000	0
	6310	Office Supplies	166,173	128,251	189,367	57,959	146,639	163,657	163,657	0
	6320	Publications/Dues/Supscription	23,392	18,504	20,000	11,284	21,773	23,950	23,950	0

HS HEALTH SERVICES

	and Description	2022	2023	2024	Actual As of	12/31/2024	2025 Department	2025 Admin	County Board
<u>Ol</u>	pject Code and Description	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	6/30/2024	Estimate	<u>Request</u>	Recommends	<u>Approved</u>
63	330 Travel	176	2,801	3,325	393	800	3,325	3,325	0
63	340 Operating Supplies	36,673	35,648	25,000	24,557	24,500	25,000	25,000	0
64	100 Medical Supplies	169,627	157,356	138,000	69,800	128,500	139,000	139,000	0
64	110 Cash Food	264,758	287,558	314,661	152,392	243,736	318,864	318,864	0
64	120 Training Expense	6,094	22,666	30,104	8,594	25,964	29,469	29,469	0
64	130 Recreational Supplies	20,818	0	0	0	0	0	0	0
64	140 Rock Haven Supplies	305,196	348,180	357,120	173,372	355,136	361,888	361,888	0
64	141 Employee Recognition	2,438	4,280	5,000	485	5,000	6,000	6,000	0
64	170 Non Capital Outlay	0	0	27,200	0	0	0	0	0
64	190 Other Supplies	3,227	2,127	3,252	0	3,252	3,252	3,252	0
64	191 Unallocated Appropriation	0	0	(1,045,033)	0	(989,600)	(1,002,461)	(1,002,461)	0
65	510 Insurance Expense	92,400	93,246	116,924	47,192	98,742	104,122	104,122	0
65	532 Building/Office Lease	501,670	1,036,114	0	569,575	0	0	0	0
65	533 Equipment Lease	4,791	1,931	2,500	1,857	2,900	3,500	3,500	0
65	539 Other Rents & Leases	137,392	0	1,279,584	0	1,279,584	1,261,596	1,253,396	0
65	540 Depreciation	1,039,510	986,431	1,045,033	493,053	989,600	1,002,461	1,002,461	0
66	500 Debt Service	79,556	54,960	50,086	0	50,086	46,079	46,079	0
67	710 Equipment/Furniture	69,895	22,135	9,258	55,689	64,685	169,603	169,603	0
67	720 Capital Improvements	0	356,233	0	0	0	30,000	30,000	0
68	300 Cost Allocations	(60,964)	(1,290,289)	(62,554)	(20,025)	0	(65,056)	(65,056)	0
69	990 Other	0	(376,233)	0	0	0	0	0	0
	Total Expenditures	17,402,249	17,937,661	18,339,694	9,014,306	17,463,404	19,060,439	19,052,239	0
	COUNTY SHARE	(4,880,750)	(1,617,994)	(4,054,684)	(2,421,398)	(4,553,691)	(2,542,635)	(2,534,435)	0

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HS HEALTH SERVICES

Org k	Key and Description Object Code and Description	2022 <u>Actual</u>	2023 <u>Actual</u>	2024 <u>Budget</u>	Actual As of 6/30/2024	12/31/2024 <u>Estimate</u>	2025 Department <u>Request</u>	2025 Admin <u>Recommends</u>	County Board <u>Approved</u>
3260	Donations								
	Revenues:								
	4600 Contributions	500	0	2,200	100	2,200	2,200	2,200	0
	Total Revenues	500	0	2,200	100	2,200	2,200	2,200	0
	Expenditures:								
	6490 Other Supplies	0	0	2,200	0	2,200	2,200	2,200	0
	Total Expenditures	0	0	2,200	0	2,200	2,200	2,200	0
	COUNTY SHARE	500	0	0	100	0	0	0	0

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HS HEALTH SERVICES

Org Key and Description Object Code and Description	2022 <u>Actual</u>	2023 <u>Actual</u>	2024 <u>Budget</u>	Actual As of 6/30/2024	12/31/2024 <u>Estimate</u>	Department Request	Admin Recommends	Board Approved
Total For Location: ROCK HAVEN	(4,880,250)	(1,617,994)	(4,054,684)	(2,421,298)	(4,553,691)	(2,542,635)	(2,534,435)	0

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HS HEALTH SERVICES

Org Key and Description Object Code and Description	2022 <u>Actual</u>	2023 <u>Actual</u>	2024 <u>Budget</u>	Actual As of 6/30/2024	12/31/2024 <u>Estimate</u>	2025 Department <u>Request</u>	2025 Admin Recommends	County Board <u>Approved</u>
TOTAL FOR HEALTH SERVICES	(4,880,250)	(1,617,994)	(4,054,684)	(2,421,298)	(4,553,691)	(2,542,635)	(2,534,435)	0