

Health Services Committee

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CHARTER
ROCK HAVEN
2023

INTRODUCTION

Rock Haven is a 128-bed skilled nursing facility serving the Rock County population. We accept Medicare, Medicare Advantage, Medicaid, private insurances, and private pay.

ROCK HAVEN SERVICES

Rock Haven staff care for residents with a variety of health concerns and acute illnesses requiring skilled medical and nursing care, such as IV therapy, feeding tubes, tracheotomy care, dialysis, oxygen therapy, wound care, and Physical, Occupational, and Speech therapy. In addition, staff care for residents with dementia, including Alzheimer’s type, as well as chronic mental illness and developmental disabilities.

REGULATORY OVERSIGHT

Wisconsin Administrative Code, Chapter HFS 132, and the CMS Requirements of Participation for nursing homes (Federal regulations) direct the quality of care, quality of life and safety provided in the long-term care setting. In addition, key quality metrics and resources for long-term care including the CMS Quality Measure Reports and the Nursing Home Quality Initiative, are available to guide care improvement activities. Rock Haven is a member of LeadingAge Wisconsin, a statewide membership association that provides tools and resources to assist nonprofit aging service professionals.

ADMINISTRATION

The Senior Management Team includes the Nursing Home Administrator, Director of Nursing, Financial Office Manager, Materials/Environmental Services Manager, Food Service Manager, Facilities Supervisor, and Recreational Therapy Director. As a team, we are committed to reducing Rock Haven’s reliance on the county tax levy by managing in a manner that enables us to use resources efficiently and effectively to attain or maintain the highest practicable physical, mental, and psychosocial well-being of each resident.

The Facility is also committed to Quality Assurance Performance Improvement (QAPI) and will continue to utilize the QAPI program to improve care and services at Rock Haven. The QAPI process includes reviewing, collecting, and analyzing data and information daily, monthly, quarterly, and annually to detect trends, including adverse events. A QAPI meeting is held quarterly to address areas of improvement throughout the facility. The Director of Nursing, Infection Control Nurse, and Medical Director are required to attend.

NURSING SERVICES

The nursing department manages the holistic care of 128 residents who reside at Rock Haven. The main function of the nursing department is to provide a patient centered approach in medical, physical, and spiritual support. Multiple programs are in place to facilitate this. Among these programs there are the Nutrition at Risk, Wound Care, Fall, Hydration, Infection Control and Antibiotic Stewardship programs.

The nursing department's Education Nurse ensures nurse competencies in complex nursing techniques such as IV therapy, tracheotomy care, feeding tubes, peritoneal dialysis, wound care, rehabilitative techniques, and dementia and/or chronic mental illness.

The nursing department staff identify and address quality issues, implement corrective action plans and use Quality Assurance audits to validate effectiveness. Staff use Quality Measure reports and other data sources to direct and inform quality assurance activities through QAPI.

Rock Haven takes an interdisciplinary team (IDT) approach to providing care for residents. The IDT includes nursing, dietary, activities and social services staff, who offer input and solutions to provide quality of life and safety in a person-centered way. The IDT also works closely with area Hospice providers to deliver comprehensive, compassionate end of life care. The nursing department coordinates interdisciplinary assessments and Person-Centered care planning.

THERAPY SERVICES

Rock Haven's Therapy Department consists of Physical Therapy, Occupational Therapy and Speech Therapy Services. Therapy services are available 7 days per week as clinically needed and offered for inpatient (new admissions and long-term residents) and outpatient services. These services are provided throughout the facility as appropriate for each resident's person-centered plan of care. A therapy gym is available for inpatient and outpatient. The large gym offers private treatment rooms, exercise equipment, parallel bars, practice stairs, high/low mat, and worktables along with access to a wide variety of adaptive equipment and durable medical equipment to meet resident needs.

Therapy staff consist of a Program Director, one full-time Physical Therapist, two full-time Physical Therapy Assistants, one full-time Speech Therapist, one full-time Occupational Therapist, and one full-time Certified Occupational Therapy Assistant. Each therapist's individual clinical expertise and unique experience offers comprehensive rehab services designed to address the cardiopulmonary, musculoskeletal, neuromuscular, cognitive, communication, swallowing, and functional performance needs of each resident. Therapy staff work closely with the interdisciplinary team members throughout the facility, and regularly attend facility scheduled meetings. Therapy services offered at Rock Haven support an innovative, dynamic culture where ethical and compassionate people work together to achieve clinical excellence.

RECREATIONAL THERAPY

The Recreational Therapy Department provides person centered activities related to large and fine motor skills, arts, crafts, exercise, music, pet therapy, religious events, cooking events, and intergenerational programming. Five groups from area day cares and schools support Rock Haven's intergenerational programming. All Activity Therapy Assistants (ATA) are Certified Nursing Assistants (CNA) and are also certified Dementia Generalists; therefore, Rock Haven is recognized by the State as a Music and Memories facility.

The recreational therapy department staff also manage volunteer recruitment, facility programming, and a facility canteen.

FINANCE DEPARTMENT

The Finance Department manages billing and accounting services. Billing services include billing Medicare A and B, Medicaid, Private Pay, and insurance claims. Other billing services include verification of benefits for Medicare B, assisting residents and families to maintain eligibility for Medical Assistance, and filing Notification of Death with Medicaid. Accounting services include provide cashier services including managing resident trust accounts, manage accounts payable, receipts and deposits, post receivables including cash, reconcile account receivable and cash accounts, prepare line-item transfers and journal entry corrections, reconcile fixed assets to record additions/deletions, and assist in developing the annual budget.

The Finance Department staff also prepare, compile, and submit month-end reports including quarterly resident trust account statements and annual reports to Medicaid and Medicare.

DIETARY DEPARTMENT

Rock Haven's Food Service department uses a conventional cook/serve method of food preparation. Food service staff plate meals based on the individual preferences of each resident. Residents also have meal choices at point of service. Snacks and additional supplements are always available to residents upon request.

Food is received throughout the week and stored properly under refrigeration, freezer, or temperate dry storage. Menu items prepared include entrees of protein, carbohydrates, and seasonal fruit and vegetables. Popular menu items include meat, poultry, fish, casseroles, and hot and cold sandwiches. A four-week non-selective menu with alternate food choices is used. Menus change quarterly to coordinate with seasonal foods and appetites. All menus are approved by a Registered Dietician (RD). The RD is responsible for the nutritional assessments of all residents and assesses nutritional status and preferences upon admission, quarterly, and with change of resident condition.

All food preparation and service are performed using safe and sanitary food handling practices.

ENVIRONMENTAL SERVICES/ MATERIALS DEPARTMENT

Environmental services and materials staff work closely with nursing, admissions, purchasing, therapy department, maintenance, social services, and food service to assure that all supply and sanitation needs are promptly met.

The environmental services and materials department ensures a safe, clean, comfortable, and homelike environment for all residents by maintaining facility wide cleaning and standardizing processes. Staff manage durable medical equipment (DME) including wheelchairs, lift slings, suction machines, tube feeding pumps, t-pumps, wheelchair cushions, pillows, mattresses, bed extension sets, pivot assist bars, shower chairs, bed side commodes, and isolation hampers. Staff also maintain and oversee medical waste removal, light bulb recycling, and pest control services.

Staff participate in facility Quality Assurance Performance Improvement (QAPI) activities. They evaluate, review, and monitor environmental services and materials department operations to make process and quality improvements.

FACILITIES MANAGEMENT - MAINTENANCE

Facilities Management maintains the buildings, grounds, and vehicles to create a pleasant and comfortable physical environment necessary for the delivery of high-quality resident care and safety. Staff are responsible for maintenance services throughout Rock

Haven. Maintenance services include keeping spaces, structures, and infrastructure in proper operating condition in a routine, scheduled, or anticipated fashion to prevent failure and/or degradation.

Examples of facilities maintenance include general building repair and maintenance, routine interior and exterior painting, maintenance of building life-safety and security alarm systems, HVAC, plumbing, electrical, lighting, backup generator, pest control, grounds care, sidewalks, and snow removal.

Facilities Management is active in the facility Safety Committee and the County Safety Committee and strives to meet all applicable provisions of the Life Safety Code.

PERSONNEL SUMMARY

ROCK HAVEN

PERSONNEL - FULL TIME EQUIVALENT

TITLE	2022 CURRENT	2023 ADMIN. REC.	INCREASE/ (DECREASE)
ADMINISTRATION			
Nursing Home Administrator	1.0	1.0	0.0
SUBTOTAL	1.0	1.0	0.0
ENVIRONMENTAL SERVICES			
Environmental Services Worker	14.5	14.5	0.0
SUBTOTAL	14.5	14.5	0.0
MATERIALS			
Materials & Environmental Services Manager	1.0	1.0	0.0
Central Supply Clerk	2.0	2.0	0.0
Administrative Assistant	1.0	1.0	0.0
Beautician	0.6	0.6	0.0
SUBTOTAL	4.6	4.6	0.0
FOOD SERVICES			
Food Service Manager	1.0	1.0	0.0
Assistant Food Service Manager	0.8	0.8	0.0
Food Service Supervisor	3.0	3.0	0.0
Cook	5.4	5.4	0.0
Food Service Worker	9.4	9.4	0.0
SUBTOTAL	19.6	19.6	0.0
NURSING ADMINISTRATION			
Nursing Staff Coordinator	1.5	1.5	0.0
Administrative Secretary	1.0	1.0	0.0
Unit Clerk Coordinator	2.0	2.0	0.0
SUBTOTAL	4.5	4.5	0.0

ROCK HAVEN

PERSONNEL - FULL TIME EQUIVALENT

TITLE	2022 CURRENT	2023 ADMIN. REC.	INCREASE/ (DECREASE)
NURSING SERVICES			
Director of Nursing	1.0	1.0	0.0
Assistant Director of Nursing	1.0	1.0	0.0
Nurse Manager	2.0	3.0	1.0
Nursing Supervisor	4.2	3.2	(1.0)
Nurse Practitioner	1.0	0.0	(1.0)
MDS Nurse	2.0	2.0	0.0
Admissions Coordinator	1.0	1.0	0.0
Registered Nurse	18.6	18.6	0.0
Licensed Practical Nurse	12.2	12.2	0.0
Certified Nursing Assistant	77.3	77.3	0.0
SUBTOTAL	120.3	119.3	(1.0)
PROGRAM SERVICES			
Activity Director	1.0	1.0	0.0
Master Social Worker	2.0	2.0	0.0
Activity Therapy Assistant	6.6	6.6	0.0
SUBTOTAL	9.6	9.6	0.0
FINANCE			
Financial Office Manager	1.0	1.0	0.0
Account Specialist	3.0	3.0	0.0
Medical Records Technician	1.0	1.0	0.0
SUBTOTAL	5.0	5.0	0.0
TOTAL	179.1	178.1	(1.0)

ROCK HAVEN

PERSONNEL MODIFICATIONS

Type of Request	Original Position/From	New Position/To	Dept. Request	Admin. Rec.
	NURSING SERVICES			
Delete	Nursing Supervisor	-	1.0	1.0
Create	-	Nurse Manager	1.0	1.0
Delete	Nurse Practitioner	-	1.0	1.0

FINANCIAL SUMMARY

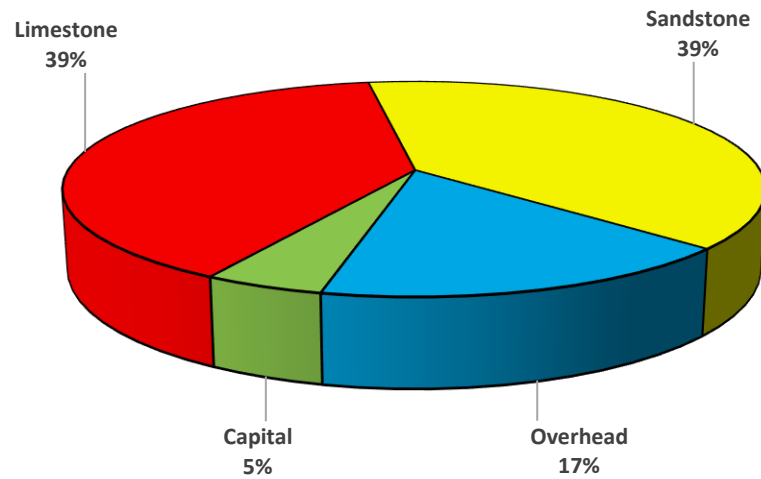
ROCK HAVEN

2023

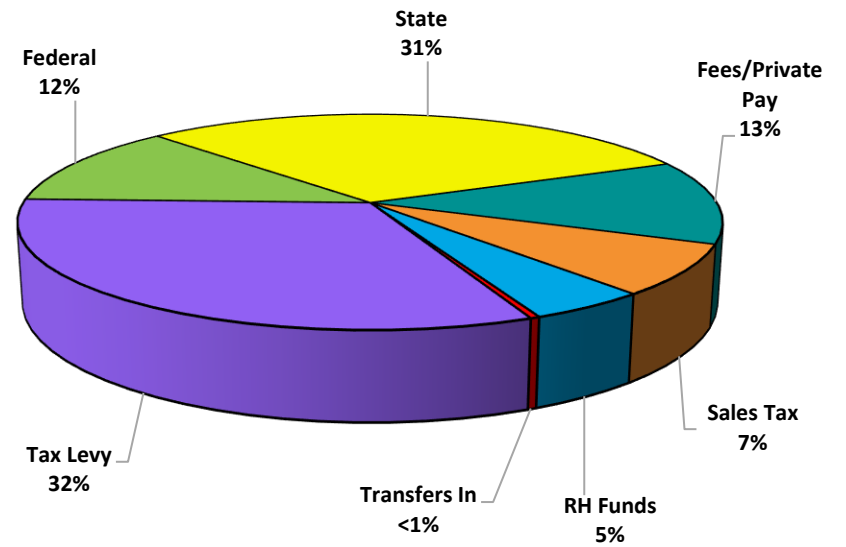
<u>REVENUES</u>	<u>DEPARTMENT REQUEST</u>	<u>ADMINISTRATOR'S RECOMMENDATION</u>
Federal/State	\$0	\$0
Intergovernmental	7,548,202	7,548,202
Contributions	2,200	2,200
Fund Balance Applied	0	0
Transfers In	57,397	57,397
Deferred Financing	0	0
Sales Tax	0	1,202,200
Fees/ Other	2,026,902	2,026,902
Total Revenues	\$9,634,701	\$10,836,901
<u>EXPENDITURES</u>	<u>DEPARTMENT REQUEST</u>	<u>ADMINISTRATOR'S RECOMMENDATION</u>
Salaries	\$8,450,318	\$8,450,318
Fringe Benefits	4,402,973	4,402,973
Operational	4,260,052	4,327,163
Capital Outlay	3,948	3,948
Allocation of Services	(59,299)	(1,282,937)
Total Expenditures	\$17,057,992	\$15,901,465
<u>PROPERTY TAX LEVY</u>	\$7,423,291	\$5,064,564

2023 BUDGET ROCK HAVEN

EXPENDITURES BY PROGRAM



REVENUES BY SOURCE



ADMINISTRATOR'S COMMENTS

ROCK HAVEN

2023

Budget Highlights

In 2020 and 2021, COVID-19 significantly affected Rock Haven operations, including due to increased costs for personal protective equipment and testing supplies and reduced revenue due to freezing admissions. Fortunately, the increased County financial burden was largely covered by federal and state grants. In 2022, the financial impact of COVID-19 has subsided, but inflationary cost pressures and a challenging labor market have resulted in operating losses at the facility. These challenges are not unique to Rock Haven, as skilled nursing facilities across the nation are struggling with the same issues. The 2023 budget anticipates a similar environment in the coming year, resulting in a significant increase in the tax levy request to continue status quo operations.

Revenue

- Rock Haven is a 128-bed skilled nursing facility. In prior years, it was common to budget for up to 124 of these beds to be filled every day. However, in 2022, due to difficulties hiring sufficient staff necessary to care for 120+ residents, only 96 beds have been filled for much of the year, leaving one wing (or one-quarter of the facility) vacant. Based on the current environment, the 2023 budget is based on only 96 beds being filled.
- Rock Haven's revenue stream is dependent on the resident mix, which includes both census (number of beds filled) and payor source. Payor source has a substantial financial impact on Rock Haven:
 - Medical Assistance (Medicaid) is estimated in 2023 to reimburse care at a rate of \$193.09 per day, which represents about 49% of actual costs. Medical Assistance revenue is budgeted at \$4,556,776, a decrease of \$716,553 or 13.6% compared to the 2022 budget.
 - Medicare is estimated to reimburse care at a rate of \$478.68 per day, which is higher than the average cost of care, due to overall higher acuity rates for some Medicare-funded residents. Total Medicare revenue is budgeted at \$1,397,745, a decrease of \$1,048,310 or 42.9% compared to the 2022 budget.

- The private pay rate (for individuals paying for their own care) was set at \$315 effective February 1, 2022. Total private pay revenue is budgeted at \$2,001,252, a decrease of \$1,290,909 or 39.2% as compared to the 2022 budget.
- The 2023 resident mix includes an average daily census of 96, which is 27 less than the 2022 budgeted figure but similar to the 2022 actual. This includes:
 - 80 Medicaid, 10 less than budgeted in 2022.
 - 8 Medicare, 6 less than budgeted in 2022.
 - 8 private pay, 11 less than budgeted in 2022.
- Revenue from these three sources is budgeted to decrease by \$3.1 million in 2023. While a significant decrease as compared to the 2022 budgeted amount, this level of revenue is consistent with the facility’s experience in 2022. Overall, Rock Haven revenue is budgeted to decrease by \$3.6 million in 2023.
 - Operational costs cannot be reduced at a rate commensurate with the decrease in revenue. Therefore, the tax levy needed to sustain even a reduced level of expenditures in 2023 would need to increase by approximately \$3.1 million.
 - Because the available new tax levy available for all County services in 2023 is insufficient to cover this need for additional revenue, I am recommending the use of two sources of funding to sustain operations in 2023. These include the following:
 - \$1,223,638 in American Rescue Plan Act (ARPA) funding through the “lost revenue” provision, which allows ARPA funding to be applied to general government operations. This is the last remaining amount of the County’s lost revenue funds.
 - \$1,100,000 in sales tax. This represents the first direct increase of sales tax to operational costs in the County budget since 2011. Whether this represents a one-time or ongoing need will be dependent on the plan developed and actions taken in 2023 to reduce costs and/or increase revenue.

- Intergovernmental Transfer Program revenue of \$1,452,700 is budgeted in 2023. The Intergovernmental Transfer Program, which has been in place for many years, is intended to help cover losses created by the low reimbursement rate in the Medical Assistance program.
- From an accounting perspective, Rock Haven is considered a proprietary fund and has its own unrestricted net position, which is similar to a fund balance. As of December 31, 2021, Rock Haven's unrestricted net position was a deficit of \$1,995,076. This deficit occurs when expenditures exceed budgeted revenues, which was the case both in 2020 and 2021. We estimate that Rock Haven will experience losses again in 2022, which will further increase the deficit in the Rock Haven unrestricted net position.

Expenditures

- Because the 2023 budget does not anticipate filling an entire wing of the building, the budget also does not include any personnel costs for staffing this wing.
- Due to the staffing challenges, Rock Haven continues to rely on contracted employment agency staff to fill shifts. These staff are significantly more expensive than County staff, including because a portion of the hourly rate paid goes to the staffing agency. In 2023, Rock Haven is budgeting \$478,750 for agency staff, which is also what it expects to spend in 2022.
- As with any 24/7 operation, Rock Haven has for many years utilized staff overtime to help cover vacant shifts. Between 2017 and 2022, annual overtime has averaged nearly \$1.3 million. Due to a lower census anticipated in 2023, the budget includes \$1.1 million for overtime.
- In prior years, the costs of Facilities Management staff who provided services to both Rock Haven and the Health Care Center building were split between the accounts for those two buildings. With few staff remaining in the Health Care Center and minimal maintenance budgeted to maintain a building that is slated for demolition, all Facilities Management staff are now being charged to the Rock Haven budget. This increases the Facilities Management cross charge to Rock Haven by \$222,968 but does not represent an increase in County costs in the budget overall.
- I have made minor adjustments to several line items, mostly under the assumption that by the end of 2023 inflation will have been reduced lower than current levels. While this does introduce some risk, given the uncertainty with the Rock Haven budget I believe it is appropriate.

- Rock Haven has requested to replace its current electronic health record system with an updated system that will reduce duplication in data entry, provide an easier interface for nursing staff, and improve data collection. I am recommending that \$27,200 in sales tax be applied for the one-time implementation costs. Because this new system is not scheduled to be implemented until late in 2023, the budget will include the operational costs for the current system.
- The following capital purchase requests amounting to \$750,000 are recommended. They will be purchased with cash and depreciated in the Rock Haven operational budget over their useful life.
 - Nurse call system (\$700,000)—In the 2021 budget, \$250,000 was included to replace the nurse call system, for which it is very difficult to find replacement parts. This amount of funding has been insufficient to procure a new system, and the new estimate is that this amount of additional funds will be required. This system is necessary to safely provide services to residents and avoid costly citations from State surveyors.
 - Carpet replacement (\$30,000)—Given the 24/7 use of the facility, carpet that is original to the 2013 construction of the building is in need of replacement on a regular cycle for both safety and appearance.
 - Power buggy (\$20,000)—This piece of equipment would assist Facilities Management staff in transporting materials around the campus for groundskeeping and other maintenance projects. Powered by propane, it will reduce the physical burden on staff and lower the likelihood of on-the-job worker’s compensation injuries.
- Given the workforce and revenue challenges at Rock Haven, it will be necessary to develop a multi-faceted plan in 2023 to operate in this new environment for the foreseeable future. To support these efforts, I am recommending the inclusion of \$75,000 for consulting services in order to be able to bring in external resources to assist with these efforts. Like other recent one-time consulting services, I am recommending this be funded with sales tax.

Personnel

- Rock Haven requests deleting a Nursing Supervisor position and creating a Nurse Manager position. Currently, Rock Haven employs two Nurse Manager positions. This request would result in three Nurse Manager positions and assign one position to provide clinical oversight to each of the currently occupied wings. This will increase supervision of each wing, which is intended to ensure care is being provided, improve documentation, and increase reimbursement due to the improved charting. This change is recommended.

- Rock Haven requests to delete the vacant Nurse Practitioner position. This position has been vacant for two years but kept on the roster as the Nursing Home Administrator evaluated the medical model that was best for the facility. During this time, the facility has worked with a contracted medical director, has been pleased with this approach, and intends to continue with this arrangement. Because a Nurse Practitioner must practice under the license of a doctor, Rock Haven would not be able to employ its own Nurse Practitioner under this model. Although no funding has been budgeted for this position, deleting it communicates that the facility is committed to its current medical director contract. This change is recommended.

Summary

- The recommended tax levy for Rock Haven is \$5,064,564, which is an increase of \$757,542 or 17.6% over the prior year.
 - Without the inclusion of \$1.2 million in ARPA lost revenue and \$1.1 million in sales tax, the tax levy need for Rock Haven would be nearly \$7.4 million, an increase of nearly \$3.1 million as compared to the 2022 budgeted amount.

**ROCK COUNTY, WISCONSIN
P02 - 2023 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description	2020	2021	2022	Actual As of	12/31/2022	2023	2023	County
<u>Object Code and Description</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2022</u>	<u>Estimate</u>	<u>Department Request</u>	<u>Admin Recommends</u>	<u>Board Approved</u>
3250 ROCK HAVEN								
Revenues:								
4150 Sales Tax Revenue	0	0	0	0	0	0	1,202,200	0
4220 State Aid	139,497	0	0	0	0	0	0	0
4410 Miscellaneous Fees	39	6	0	3,634	16	850	850	0
4431 Private Pay	2,868,772	2,808,158	3,292,161	860,004	1,722,396	2,001,252	2,001,252	0
4480 Rents & Commissions	517	486	500	240	430	500	500	0
4500 Intergov Charges-Federal	8,243,891	7,766,917	9,527,798	1,393,055	4,826,755	7,548,202	7,548,202	0
4690 Misc General Revenue	579,090	445,444	24,300	6,380	7,960	24,300	24,300	0
4700 Transfer In	0	0	373,635	0	340,397	57,397	57,397	0
Total Revenues	11,831,806	11,021,011	13,218,394	2,263,313	6,897,954	9,632,501	10,834,701	0
Expenditures:								
6110 Productive Wages	6,708,787	4,364,641	8,259,688	3,093,361	7,360,230	7,353,695	7,353,695	0
6111 Sick Leave Pay	314,647	308,791	0	177,186	0	0	0	0
6112 Vacation Pay	422,109	422,341	0	175,934	0	0	0	0
6113 Holiday Pay	264,423	276,604	0	126,215	0	0	0	0
6114 Lump Sum Payouts	104,549	54,166	0	49,343	0	0	0	0
6116 Other Wages	148,105	73,019	0	57,887	2,000	0	0	0
6121 Overtime Wages-Productive	1,063,270	1,312,737	1,000,500	610,606	1,221,558	1,093,000	1,093,000	0
6122 Overtime Wages-Comp	25,410	25,421	0	96	0	0	0	0
6130 Per Diems	3,581	4,252	3,623	1,200	3,623	3,623	3,623	0
6140 FICA	678,873	646,900	702,964	290,813	581,620	646,174	646,174	0
6150 Retirement	566,148	528,647	597,290	229,627	459,254	574,374	574,374	0
6160 Insurance Benefits	2,235,535	3,014,303	3,019,186	2,966,790	3,001,260	3,042,026	3,042,026	0
6170 Other Compensation	152,304	125,670	133,262	114,956	128,497	130,820	130,820	0
6190 Other Personal Services	5,778	5,321	9,579	3,466	9,359	9,579	9,579	0
6210 Professional Services	515,495	534,257	545,023	387,367	523,659	588,674	663,504	0
6213 Financial Services	7,980	8,379	8,798	8,798	8,798	9,238	9,238	0
6216 Cleaning Services	98,203	96,890	102,000	40,757	77,000	95,000	95,000	0
6217 Medical Services	807,417	1,116,986	733,251	481,030	1,017,327	1,112,290	1,112,290	0
6220 Utility Services	248,594	258,968	269,090	150,944	299,000	0	0	0
6221 Telephone Services	33,343	35,913	35,039	15,942	31,884	35,039	35,039	0
6240 Repair & Maintenance Serv	0	0	0	2,044	0	0	0	0
6242 Machinery & Equip R&M	44,710	21,691	37,400	16,212	0	0	0	0
6245 Grounds Repair/Maint	11,191	6,808	15,000	9,591	0	0	0	0
6246 Bldg Service Equip R&M	60,039	69,825	73,760	33,778	0	0	0	0
6247 Building Repair & Maintenance	28,544	16,630	35,000	10,655	0	0	0	0
6249 Sundry Repair & Maint	32,471	13,457	50,405	11,791	50,405	57,455	57,455	0
6260 Human Services	7,379	6,588	10,000	0	4,838	10,000	10,000	0
6310 Office Supplies	192,782	180,402	223,871	96,959	157,445	196,691	196,691	0

**ROCK COUNTY, WISCONSIN
P02 - 2023 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description <u>Object Code and Description</u>	2020	2021	2022	Actual As of	12/31/2022	2023	2023	County
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2022</u>	<u>Estimate</u>	Department <u>Request</u>	Admin <u>Recommends</u>	Board <u>Approved</u>
6320 Publications/Dues/Supscription	19,787	8,628	15,528	14,671	15,528	17,080	17,080	0
6330 Travel	1,195	3,580	3,325	(737)	1,863	3,325	3,325	0
6340 Operating Supplies	16,687	17,229	27,208	31,811	28,000	25,000	25,000	0
6400 Medical Supplies	270,355	231,706	171,500	93,196	151,184	172,000	172,000	0
6410 Cash Food	277,850	262,611	336,264	140,129	317,405	275,074	267,355	0
6420 Training Expense	9,090	20,568	32,188	(1,133)	22,148	31,472	31,472	0
6430 Recreational Supplies	16,544	15,937	18,444	10,294	0	0	0	0
6440 Rock Haven Supplies	345,289	350,582	346,668	137,455	324,668	346,488	346,488	0
6441 Employee Recognition	3,590	3,365	2,000	1,056	3,000	5,000	5,000	0
6470 Non Capital Outlay	0	0	12,954	0	0	27,200	27,200	0
6490 Other Supplies	41,304	51,888	3,252	0	3,250	3,252	3,252	0
6491 Unallocated Appropriation	0	0	(1,039,510)	0	(1,045,033)	(1,045,033)	(1,045,033)	0
6510 Insurance Expense	82,869	90,207	96,989	92,400	97,686	108,735	108,735	0
6533 Equipment Lease	0	319	1,000	1,844	1,700	1,800	1,800	0
6539 Other Rents & Leases	278,930	153,532	293,044	106,785	293,044	1,079,642	1,079,642	0
6540 Depreciation	1,060,624	1,044,855	1,039,510	436,805	1,045,033	1,045,033	1,045,033	0
6600 Debt Service	626,686	222,555	90,635	0	57,397	57,397	57,397	0
6710 Equipment/Furniture	19,465	9,551	314,941	35,773	321,341	3,948	3,948	0
6800 Cost Allocations	0	0	(71,108)	0	(58,319)	(59,299)	(1,282,937)	0
6990 Other	(18,645)	0	(34,145)	0	(34,145)	0	0	0
Total Expenditures	17,833,287	16,016,720	17,525,416	10,263,697	16,483,507	17,055,792	15,899,265	0
 COUNTY SHARE	 (6,001,481)	 (4,995,709)	 (4,307,022)	 (8,000,384)	 (9,585,553)	 (7,423,291)	 (5,064,564)	 0

**ROCK COUNTY, WISCONSIN
P02 - 2023 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description	2020	2021	2022	Actual As of	12/31/2022	2023	2023	County
<u>Object Code and Description</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2022</u>	<u>Estimate</u>	<u>Department</u>	<u>Admin</u>	<u>Board</u>
						<u>Request</u>	<u>Recommends</u>	<u>Approved</u>
3260 Donations								
Revenues:								
4600 Contributions	0	250	2,108	400	800	2,200	2,200	0
Total Revenues	0	250	2,108	400	800	2,200	2,200	0
Expenditures:								
6490 Other Supplies	0	575	2,108	0	2,108	2,200	2,200	0
Total Expenditures	0	575	2,108	0	2,108	2,200	2,200	0
 COUNTY SHARE	 0	 (325)	 0	 400	 (1,308)	 0	 0	 0

**ROCK COUNTY, WISCONSIN
P02 - 2023 BUDGET REPORT**

**HS HEALTH SERVICES
32 ROCK HAVEN**

Org Key and Description <u>Object Code and Description</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>Actual As of 6/30/2022</u>	<u>12/31/2022 Estimate</u>	<u>2023 Department Request</u>	<u>2023 Admin Recommends</u>	<u>County Board Approved</u>
Total For Location: ROCK HAVEN	(6,001,481)	(4,996,034)	(4,307,022)	(7,999,984)	(9,586,861)	(7,423,291)	(5,064,564)	0

**ROCK COUNTY, WISCONSIN
P02 - 2023 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description <u>Object Code and Description</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>Actual As of 6/30/2022</u>	<u>12/31/2022 Estimate</u>	<u>2023 Department Request</u>	<u>2023 Admin Recommends</u>	<u>County Board Approved</u>
TOTAL FOR HEALTH SERVICES	(6,001,481)	(4,996,034)	(4,307,022)	(7,999,984)	(9,586,861)	(7,423,291)	(5,064,564)	0